CELEBRATING HOPE
IN THE MIDST OF TURMOIL

Annual Review 2014
Introduction

Council for World Mission is a dynamic organisation with a very unique opportunity to engage with church communities in forty countries around the world. Each country provides special opportunities to explore the meaning and content of mission in keeping with our understanding of God’s intention for everyone to experience life with meaning and a sense of purpose.

In 2014, CWM wondered whether it was possible to “Hope when everything said no”. As we explored that question and declared that statement we concluded that it is not true that everything said no, because there were endless stories of liberation from personal and structural evil; and more importantly, there were signs of defiant determination to challenge systems of injustice and to summon people of goodwill to work together for social transformation and the experience of life-affirming and life-giving community.

The year has been fraught with immense challenges and untold suffering, which have driven many to desperation and deep despair. As we visited with member churches and shared the pain of those displaced by flood rains, cyclones and other forms of natural catastrophes, it became clear that nothing short of hope kept life going. Dysfunctional communities, corrupt governments, amoral corporations and churches living the contradiction did not prevent the expression of buoyant hope and audacious expectation. In the world at large, we have encountered numerous humanitarian crises: Armed conflicts in the middle East and North Africa causing countless loss of lives, livelihoods and heritages, and a surge in mass migration; loss of over 11, 000 lives due to the Ebola virus disease in West Africa; rise in extremist insurrections; and food crises in Somalia and Central America, only to mention a few. Amid the turmoil hope in the God of the present and the future beamed forth with unmistakable clarity and unshakable conviction that God’s “plan to give us a hope and a future” is about to break forth. Hence we have entitled this annual report “Celebrating Hope in the Midst of Turmoil”.

To talk about “Celebrating Hope in the Midst of Turmoil” may sound a little like an oxymoron and to some degree audacious. And yet when we reflect on the year in review this expression aptly defines our response to and our participation in the struggles of a groaning creation and the search for freedom and a sense of future. Through the CWM Secretariat we have managed to engage churches, ecumenical organisations and social networks in bringing meaning to life and to inspire hope for action. The pages that follow contain a summary testament of our involvement and a celebration of God at work in our midst. And we rejoice that “through it all we have learnt to trust in God”.

“I believe that imagination is stronger than knowledge. That myth is more potent than history. That dreams are more powerful than facts. That hope always triumphs over experience. That laughter is the only cure for grief. And I believe that love is stronger than death.” (Robert Fulghum, All I Really Need to Know I Learned in Kindergarten)

CWM dares to believe in the God of hope, the source of our convictions and the inspiration for our work. We commend these pages to you and trust that you will find courage from your reading to strengthen you for the journey.

Rev Dr Collin L. Cowan
General Secretary
Who we are

Our Vision:
Fullness of Life through Christ for all Creation.

The Council for World Mission (CWM) is a worldwide community of Christian churches. The 31 members are committed to sharing their resources of money, people, skills and insights globally to carry out God's mission locally. CWM was created in 1977 and incorporates the London Missionary Society (1795), The Commonwealth Missionary Society (1836) and the (English) Presbyterian Board of Missions (1847).

Our Mission
“Called to partnership in Christ to mutually challenge, encourage, and equip member churches to share in God’s mission.”

This means: interpreting God’s mission within the context of a groaning creation where people hurt and hope; engaging God’s mission in partnership with others; building capacity for God’s mission.

Our Principles
• Relentlessly pursue justice
• Listen with respect
• Facilitate mutual hospitality and a welcoming spirit
• Creatively use available resources for God’s mission
• Speak truth in love
• Live in community with all God’s creation
• Ensure relationships with integrity
• Mutual accountability
• Affirm each person’s humanity

Our Strategic Opportunity
CWW is well placed to live out hope and develop life affirming communities throughout its global membership:
• 21.5 million Christians in forty countries
• Over fifty thousand local congregations
• 31 member churches
• Partners committed to the same mission of discernment and engagement

Our Programme areas
This mission and strategy is lived out through the programmes delivered both globally and regionally. Globally within CWM there are four programme areas:

Mission Enabling supports the member churches through their Mission Support Programme, coordinates team visits and have developed the language behind life-affirming communities. The programme area lives out the agenda of mutual accompaniment and accountability.

Empowerment and Training offers member churches support and resources in a capacity development programme, particularly addressing education, women’s representation and youth participation.

Justice and Witness stands with member churches in their struggles against unjust systems or circumstances. Its particular focus has been on environmental justice in the Pacific, inclusive communities for people with disabilities and to developing resources on human trafficking advocacy work across the regions. This programme area drives the agenda of solidarity and prophetic witness.

Research and Reflection has been working with regions and member churches to deliver theological consultations, aimed at enhancing the theological formation of future church leaders. It is also concerned in capturing and sharing the stories of mission partners and publication of CWM prayer handbook.

CWM hopes to empower its members to be advocates of hope and change in the midst of the turmoil created by economic injustice.
Celebrating hope in the midst of turmoil

When we live out our faith rejecting the claims of Empire on our lives and our world, we witness the God of life. Hope is the articulation of a deep dissatisfaction with the present circumstance. To hope for something is to denounce what is going on at the moment. But to hope is not just a prophetic condemnation of the present circumstance but it is also the envisioning of an alternative reality that is radically different from the present reality. Hope in the midst of turmoil therefore offers us the ability to not just cope with turmoil, but actually enables us to subvert that which causes turmoil. It is not only a passive resistance but a very active one.

CWM believes that God’s mission in history has always been a celebration of Hope in the midst of Turmoil. God became flesh in Jesus Christ in an imperial world, a world full of challenges and Jesus lived out his life in accordance with the will of God as a counter-imperial praxis. The mission of the church is therefore to continue the praxis of Jesus to contest the claims of the Empire by affirming, protecting, and celebrating movements of life.

The hope that sustains us in the context of Empire is the possibility to live in opposition to the logic of Empire. When we live out our faith rejecting the claims of Empire on our lives and our world, we witness the God of life. So, mission in the context of Empire is our absolute allegiance to the blossoming of life exposing and confronting the imperial forces of death and destruction.

In the context of Empire, we are called to be involved in the ministry of equipping the saints for witnessing God relevantly. Our vocation is to enable the Church to happen as a healing and empowering presence in the lives of the victims of Empire.

Christian mission is to believe in the promise of God to transform the world and to participate in the divine project to realize that promise. In the context of the Empire, we are called to transform our churches into missional congregations and to spearhead this mission of transformation.

Council for World Mission is committed to equip the churches to live out this subversive gospel through radical social engagement. The Bible, being the primary source of revelation, is central to the faith formation of our communities. CWM is continuously equipping our member churches to celebrate Hope in the midst of Turmoil through following engagements:

The hope that sustains us in the context of Empire is the possibility to live in opposition to the logic of Empire.
Developing Missional Congregations

Missional Congregation is a call to local churches to become transformative communities, “manifesting the reign of God in their midst as lives are made new and justice is realized for those who have been denied fullness of life.” Such a call challenges the congregations to see mission as “the practical outworking of our faith, so that it is rooted in our communities, and grows from these engaging and transforming the challenges we face, gradually realizing the fullness of life that God promises.” Mission is no longer a delegated activity that is done elsewhere, “but as part of the lifeblood of the congregation as they engage with the life-experiences of their own members and the experiences of the people who comprise their neighbourhood, witnessing to their faith in God’s promise of life.”

A congregation cannot be missional if it is not attuned to those on the margins, either within its midst or beyond. It is an expression of what our faith calls us to, the celebration of life in all its fullness, which can only be realized in the company of other people. Such a call challenges the congregations to see fresh expressions of church taking root and the opportunity to consider a missional church and strategic leaders an opportunity to engage with missional church and change management, styles of missional leadership and the opportunity to consider a missional spirituality. The programme was developed in such a way as to place missional spirituality at the centre of the workshop as a foundation for missional leadership and inspiration for missional church. The relationships that developed and the conversations that took place throughout the week were of excellent quality and were testimony to the need for programmes such as this which offer practical support whilst grounding the work of pioneer church leaders in theology and spirituality.

Team visits
In keeping with CWM’s mission to mutually challenge, encourage and equip churches to share in God’s mission, the CWM Mission Enabling team has organised a total of four team visits in 2014 for representatives from each of CWM’s six regions to visit member churches. The team visits facilitated the exchange of mission ideas and experiences which deepened participants’ understanding of Christian mission as a mission of hope in the modern world and strengthened their sense of belonging to the CWM family.

Mission Shaped Leaders Workshop
The Mission Shaped Leaders Workshop organised by Europe Region took place at St John’s College, University of Durham from 8th-12th September. Bringing together mission leaders and practitioners from member churches with resource people from Fresh Expressions and the academics based at Cranmer Hall. The programme offered pioneer church and strategic leaders an opportunity to engage with missional church and change management, styles of missional leadership and the opportunity to consider a missional spirituality. The programme was developed in such a way as to place missional spirituality at the centre of the workshop as a foundation for missional leadership and inspiration for missional church. The relationships that developed and the conversations that took place throughout the week were of excellent quality and were testimony to the need for programmes such as this which offer practical support whilst grounding the work of pioneer church leaders in theology and spirituality.

Fresh Expressions
CWM continues to partner with Fresh Expressions which has meant that we have access to resources, expertise and information regarding Fresh Expressions, which we share with member churches to encourage them to consider fresh expressions of church as one tool in their mission toolkit. It is encouraging to see fresh expressions of church taking root as a mission priority within both the PKN and URC and are working with both churches to encourage this further. In co-operation with Fresh Expressions and the URC we are looking to develop learning circles which would bring together people interested in fresh expressions to share and learn together. We are hoping that the initial interest within the Eastern Synod of the URC will quickly grow to other URC synods and ecumenically, so that the learning circles multiply in number and broadened participation. We will be developing our own thinking about how the learning circles develop so that this can be replicated and our practice improved upon. CWM continues to participate in the Fresh Expressions team meetings, Partners hub and the Regional Secretary attends the Fresh Expressions Board.

Training of Trainers Workshop
In November 2014, 26 persons were trained as trainers from GCU, UCCJ and three CANACOM territories to implement the rolling out of the Life Affirming Communities workshop held in 2013. Participants were trained to conduct mission and capacity audits and undertake strategic and capacity development planning. These trainers have begun to work with small groups of congregations in conducting audits and planning. CWM Caribbean continues to work with the trainers providing support and advice. The energy and engagement during the workshop were of a high standard. Feedback from the participants indicated that it was very practical and detailed and that the resource material was comprehensive and useful. It was noted that most of the regions had identified persons who already had some capacity in training. At the end of the workshop they were given opportunity to deliver an aspect of the training themselves.

Face the Facts
“I don’t want to stay angry and helpless anymore. We are in this together as a family and together we can overcome this… If we come together we can be strong then there will always be hope and there will always be a way to the problems we face, so let us not lose it”. These are the words of Teanita one of the 2014 Face the Facts participants written after her 4-week exposure. She states that she started the encounters in the Philippines feeling very helpless with what she saw but out of her exposure she emerged aware that she too needed to be involved in the struggles of others. Teanita’s reflection and that of her colleagues speaks to the impact of the program on how she viewed life and how things changed. We can only hope that the new lens with which she and her colleagues look at life will enable their engagement in their context, communities, churches towards building a life affirming community around them.

Mission is not something we can outsource, it should be the very essence of congregational life.
Fullness of Life through Christ for all Creation.

We affirm as members of the Council for World Mission that we participate in God’s mission for the fulfilment of the promise of life in its fullness.

Our mission is to partner in God’s mission which supersedes our very existence as a body of churches, rightly stated in our vision statement, “Fullness of Life through Christ for all Creation.” We are called to journey with God in our current world of ugly experience of inequality and injustice and to bear witness against the convergence of life killing systems of power and money. The current model of economic management in the world, neoliberal capitalism in particular, has altered the entire household of God which promises life into a throttling space of idolatry, chaos and violence.

Where there seems to be no alternative to the existing flawed capitalistic system, CWM’s firm stand to support NIFEA brings hope and direction in the midst of turmoil caused by economic injustice.

Our Intervention

New International Financial and Economic Architecture (NIFEA)

CWM believes that economic inequality and economic injustice are incompatible with the Christian mission of bringing God’s hope and justice to the world. CWM resolved to bring “God’s justice” to an unjust economic order by being part of an ecumenical advocacy group committed to promoting a new financial and economic system known as the “New International Financial and Economic Architecture” (NIFEA). The ecumenical advocacy group comprised four ecumenical organisations – the World Council of Churches (WCC), World Communion of Reformed Churches (WCRC), Lutheran World Federation (LWF) and CWM. By coming together as a united Christian advocacy group to address this major global issue of economic injustice, CWM and other advocacy members were sending a strong message to the world – that the current economic system was totally unacceptable and that a new economic and financial order based on social justice, ecological justice and equality of opportunity for jobs and education – is possible, feasible and implementable. Where there seems to be no alternative to the existing flawed capitalistic system, CWM’s firm stand to support NIFEA brings hope and direction in the midst of turmoil caused by economic injustice.

Empowering member churches to be advocates of hope and change

By encouraging CWM member churches to participate in discussions on promoting a “New International Financial and Economic Architecture”, CWM hopes to empower its members to be advocates of hope and change in the midst of the turmoil created by economic injustice. Member churches would be better informed of issues regarding poverty, economic deprivation and discrimination, and be empowered with the knowledge to advocate for changes to existing unjust economic systems and promote a new economic and financial order that emphasizes justice and equality. NIFEA’s objective is to promote an economy of life for all, based on social justice, social inclusion, gender justice and care for the environment with clear “limits to greed”. These values represent a voice of hope in the midst of turmoil and in a world that is often consumed by greed, exploitation and discrimination. The plan to start Colloquia on NIFEA was planned in each region from 2015.

Partnering with ECLOF

During the year under review, CWM decided to give $1 million funding support to ECLOF International – a non-profit organisation specializing in providing microfinance services for the rural poor and those vulnerable and excluded groups of people who have no access to capital. By providing them with micro loans, building sustainable livelihoods will become a reality for these rural poor. These loans will offer a lifeline of hope for the poor and marginalised, particularly women and children. By investing in socially-minded organisations such as ECLOF, CWM is bringing the message of hope to people who could have resigned themselves to living a life of poverty.
Inclusive Community

People living with disabilities have always been on the margins, accepted at times by their families but often treated with condescension within society. The exclusion of those who have often been placed on the margins of communities and societies is an issue of justice. People living with disabilities have always been on the margins, accepted at times by their families but often treated with condescension within society.

The Church, called to be an inclusive community, must contend with this social reality. Engagement and advocacy on the issues related to people living with disabling conditions takes on a sharper justice focus when data also shows a clear connection between disabilities, poverty, stunted social upward mobility and legitimate access to resources.

Our Intervention

- CWM continued the process of raising awareness and encouraging support advocacy with and for people with disabilities. A conference involving some 70 persons from the CWM family including resource persons was held as scheduled in July 2014 in Malaysia. The conference theme was “Building an Inclusive Community – Moving Beyond Accommodation to Affirmation and Advocacy with and for People with Disabilities.” The intensity of engagement during the conference was heart-warming on the part of most participants. The conference concluded with a statement and the adoption of a booklet of Affirmations intended for member churches as a guide for actions as they so desire.

- Following on from the Inclusive Communities Workshops held in 2014, the Presbyterian Church in India (PCI) conducted a consultation on “Building Inclusive Community with Disability” in Shillong, Meghalaya.

- CWM Caribbean Region has been active in encouraging both unions to advance the work begun in the Inclusive Communities Workshops in Malaysia in 2014. Both Guyana Congregational Union (GCU) and United Church in Jamaica and Cayman Islands (UCJC) have taken a programmatic approach to inclusion of persons with disabilities; the former by identifying a national coordinator as a first step and the latter through the formation of an action group and the formulation of requirements for congregations.

- In November 2014, the CWM South Asia Region held the first local consultation meeting on “Advocacy on Legal Rights And Acts of Tribals and Adivasis in India and Bangladesh” in Mizoram, India. The consultation which attracted 29 participants from four member churches in India resulted in a Policy on the Advocacy for Tribals and Adivasis being drafted for the region.

- An outcome of the CWM East Asia Regional Assembly in July 2014 was the decision to develop a CWM policy for Indigenous People in East Asia. CWM East Asia saw its role as being the voice of hope that would speak for the rights of the Indigenous People.

Through these conferences and consultations initiated by CWM, member churches were challenged to share ideas, expertise and resources, and be proactive in advocating for an inclusive society for the marginalised and disadvantaged in their local context.
Climate Change

Climate change can no longer be viewed as just another environmental issue, but a Justice issue which demands a concerted Christian response.

The groans of creation tell the impending reality of climate change. The current order and dominant forms of economics coerce the whole of creation to exceed its productive, regenerative and renewing capacities. While we have evidently attained the level of the outer limits of creation’s capacity to support life, the economics of growth and profit have unceasingly continued to choose death and destruction. In this regard Green Capitalism is a façade that makes the world believe the growth of capital is still the answer to the groans of creation.

In fulfilling CMW’s vision to promote fullness of life through Christ for all creation, climate change can no longer be viewed as just another environmental issue, but a Justice issue which demands a concerted Christian response. This response entails proclaiming a vision of hope in God and in the future He has promised us, in spite of the turmoil which climate change and global warming have inflicted.

In 2014, CWM has consciously stepped up its efforts in deepening awareness of environmental stewardship and at the same time, responded to the call for help of local communities and learnt how member churches responded to the call for help.

Our Intervention

• Face to Face Programme aims to expose theological students to different contexts in order to stimulate their theological reflection on different issues such as Climate Change. In Fiji, twelve (12) theological students came face to face with the threats of climate change and its effects to the country. Moreover, they were also exposed on the economic injustice faced in the island state. The Programme was held from 14 July to 29 August.

Through the Programme, the participants were able to learn more about climate change from the Fiji and Pacific context through the different sessions during the orientation week. The orientation week is followed by the actual exposure on communities affected by sea-level rising. They had field placement in Visea Island, Bau Island, Namosi District and partner NGOs where the participants get to help plant mangroves, build seawalls, live with the communities and join in the church services for five weeks.

Peter Asogbon shares his learning on the Climate Change issue. As church youth leaders, future church leaders, and Christian stake holders, we need to engage with the issue of climate change and accompany and support our members and others who are suffering from the effects and consequences of climate change.

• Another group of future church leaders spent a month in Kiribati, a Pacific island nation seriously affected by global warming. They were on a three-nation Training in Mission (TIM) programme. They saw the devastating effects of climate change on local communities and learnt how member churches responded to the call for help.

Dudu Botshulu, a participant of Training in Mission shares her personal experience on climate change in Kiribati. I experienced the issue of climate change first hand. For the first time in my life I saw for myself that climate change is real and people are affected by it. I saw just how much the small islands of Kiribati are affected seeing the land being washed away and the sea level rising. I also got to learn what causes climate change.

The exposure programmes were in line with CWM’s mission to equip church leaders with a clear theological understanding on climate change and to prepare them for mission through real-life exposure. Most of all, they came face-to-face with the devastation caused by climate change.

CWM Caribbean region partnered with the Caribbean and North American Council for Mission (CANAcom) to produce an updated curriculum for the Vacation Bible School (VBS). A total of 108 congregations from UCJCI benefited from the updated VBS curriculum. The GCU and CANACOM member churches also received the updated VBS curriculum for their bible school programmes.
The Council for World Mission (CWM), through the Empowerment and Training Unit aims to develop the capacities of its 31 member-churches to prophetic engagement in God’s Mission, through the sharing of knowledge and experiences among the communities, congregations, member churches and regions.

**Academic Accompaniment Programme (AAP)**

The AAP aims to facilitate advanced learning within and between its members by offering opportunities to gain further education in other contexts. These opportunities will be used to build up and to upgrade theological faculty; to develop new leaders; and to acquire specific skills for emerging challenges of mission.

The CWM Council approved 18 applications from six (6) member-churches in 2014. Four (4) of them are taking up Bachelor of Divinity, ten (10) are taking Masters of Theology, three (3) are taking up Doctors of Theology (DTh) and one (1) is taking up Doctor of Philosophy.

“So far EKT has trained its Ministers on a more general ground rather than specific theological fields. This is why it is very difficult to identify Ministers with the right tools for specific needs of the Church. As a result of our mission consultation held in the month of July 2011, the need to train Ministers on specific fields was identified and one of the main areas that are urgently needed to meet the contemporary need of the Church is a scholar on biblical studies focusing on the New Testament. Rev. Fitilau Puapua was identified as the most suitable candidate to undertake this with his background.”

- Rev. Tafue Lusama, General Secretary, EKT

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The Member Church Initiative for Capacity Development fund is helping the member churches in the way that they want to develop their mission in their own context by having them identify their needs and supporting them in the implementation of relevant activities subsequent to its long-term Capacity Development Plan. Albeit the annual fund may seem negligible, however this is more cost-efficient and has bigger impact as it contributes to the realization of the church’s long-term plan.

The United Church of Zambia for its part has used the funds to provide advanced education to nine (9) of its Mission Workers including: one (1)-year Vocate course. This is part of UWI’s five (5)-year plan of developing skills of the core people to do mission.

The Gereja Presbyterian Church in Malaysia’s long-term plan comprises a holistic approach to achieve its aspiration of faith formation and outreach and it places utmost importance on capacity development of human resource for its members and secondline leadership.

The Church of North India recognizes that to be effective in its role to do mission in proclaiming the Gospel of Christ and to restore the integrity of God’s creation in India, there is a need to transform its members – both the lay and the clergy. As such, the fund is used to organize three (3) capacity building activities: 1) Mission evangelism 2) Training for Civil Services Entrance Examination 3) On the Job Trainings for pastors.

The United Presbyterian Church in South Africa considers the youth as an essential component that needs to be nurtured to ensure the safe future of the nations and the entire church. Recognizing the need to achieve youth capacity development and engage the church literacy, UPSCA organized the Inclusive Youth Ministry Consultation attended by 57 youth participants representing 19 Presbyteries.

The Protestant Church in Netherlands organized the Specialism Missional Minister/Missional Leadership to provide leadership training and to give support to pastors and professional church workers to have a better understanding of their missional calling and to fulfil their missional tasks in new ways.

Union Welsh Independent recognizes that capacity development is an integral part of the process of preparing individuals and churches for Christian service and mission. As such, UWI has used the fund to support one (1) student to take up one (1)-year Vocate course. This is part of UWI’s five (5)-year plan of developing skills of the core people to do mission.

If the UCJCI is going to impact communities, influence national socio-political, economic and moral decisions, it must position itself to be a relevant participant in the critical conversations. It must also be deliberate in ensuring sound and qualified internal leadership, as well as for the sharing of people and resources in its varied partnerships.

If the UCJCI is going to impact communities, influence national socio-political, economic and moral decisions, it must position itself to be a relevant participant in the critical conversations. It must also be deliberate in ensuring sound and qualified internal leadership, as well as for the sharing of people and resources in its varied partnerships.

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Envisioning a Bold Theological Vision of Hope

Our Theological Statement, Mission in the context of Empire, is the Christian praxis of engaging in the public affairs of our times offering critiques, insights, and alternatives to transform our social relations, based on the vision of the reign of God. It invites us to listen to the margins. We see a new politics brewing in the seashores, the forests, the fields, the mountains, the river valleys, the urban slums, and the campuses.

Mission in the Context of Empire demands our absolute allegiance to the blooming of life, exposing and confronting the imperial forces. It is an invitation to resist the temptation to be co-opted by the Empire, and the nerve to come out of the Empire, creating counter-imperial alternatives. With this renewed vision CWM began to search for new expressions of Theological Vision of Hope in a broken world.

Our Intervention

Discerning the Signs of the Times: Mission in the Midst of Empire

The Bible study workshop, organized by the Empowerment and Training Unit has brought together 21 biblical scholars, theologians, church workers and activists to a four day workshop from 17 to 21 November in Durban, focusing on “mission in the midst of empire”, which will result in a book for use by member churches and theological institutions. Biblical scholars from several disciplines came together to make presentations, critique each other’s work and reshape their research to reflect a truly dialectic outcome. We expect that the book will be published very soon. More importantly, we intend to make both the workshop and the publication an annual feature of our work, drawing on the insights of experts in the field of biblical studies and reflecting the themes and social issues that we have identified to guide our work.

Joint theological consultation

In the face of the changing landscape of the 21st century, such as the rise of neo-colonialism, the increasing environmental threat, human trafficking and the growth of Christianity in the non-Western world, means that a new paradigm of mission is necessary and in fact is emerging. Therefore, CWM seeks to engage with the various institutions, exploring what is being produced in such areas within the institutions and regions so as to live out mission in the context of ‘empire’. The joint theological consultation draws upon the expertise of missiologists, mission educators and theology students to explore the many facets of missiology and giving space for constructing new modules and programmes for the context in the face of new challenges in our contemporary world. The second of the three joint theological consultations was held in Cambridge, United Kingdom, from 8-14 November 2014. The participants come from the churches of the Europe and Africa Regions. Issues that were discussed were migration and disability. At the end of the consultation, the participants produced a Mission Studies curriculum and syllabi on the issues of migration and disability.

Shaping of Spirituality for Mission

Theological engagement is not confined to theological institutions and also printed materials.

Prophets from the South

This is an initiative of CWM, supported by local academics and church leaders to honour men and women from the geo-political space regarded as the global South, who have distinguished themselves as pioneers in living the gospel in such ways as to bring about liberated and transformative consciousness to people and institutions and to positively impact the social order. The first in the series published in 2014, seeks to honour Allan Boesak from South Africa, pastor and Reformed Theologian, who championed the resistance to apartheid politically and demolished its theological underpinnings. This project will see a production, honouring a prophet from the South each year, with the intention to bring to life and to memory those prophets from the South whose contribution is little acknowledged and celebrated.

Story-telling and Prayer Resources

The histories, stories and experiences of our member churches are critical in the sharing of information, and in the carrying out of their mission and indirectly, CWM’s mission as well. The stories of struggles, joy and pain inspire each other to do God’s mission in the midst of challenges that confront us.

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The Regional Assemblies present an opportunity to bring together CWM Directors and those responsible for Mission in the member churches to discuss on Mission in their own contexts. Each Regional Assembly interpreted Hope: The Language of Life in their contexts and created a series of challenging and inspiring gatherings for member churches, ecumenical partners and friends.

In speaking of hope, the assemblies explored a range of pertinent contextual and global issues among which were the threats presented by the effects of climate change, human trafficking, child labour, exploration of new ways of doing and being church and a unified response to some geo-political issues shaping our history.

The theme invites participants to interrogate historical, geographical and contextual factors and experiences and energy around as an alternative to hopelessness. It calls to proclaim a theology of hope which appears to be both life-affirming as well as oppressive and unjust. Dr Jenny Tsao Daniel challenged us by suggesting that “it is my contention that so often it is the unexamined or the unduly protected lies to tradition that are either at the root cause or are indeed significant contributors to many of the ongoing injustices in today’s world.”

The Assembly reignited a fire in the heart of the region and was resounding time of witness, worship, celebration and fellowship.

God’s hopeful people are making a difference and living hope-filled lives.

Life-affirming Communities. Our organizing committee believed that we needed to begin to look at ourselves closely and honestly to see where our traditions and value systems can be both life-affirming as well as oppressive and unjust. We agreed together to learn more about this modern slavery and to provide space for our member church delegates to pray, learn and commit together to take action. The location was Kingston, Jamaica. The dates were March 13-15 and the theme “Human Trafficking: Facing the reality, embracing the challenges.”

The Caribbean faces a challenge which is also being experienced in many places of the world — human trafficking. We are thankful that through the process of mutual accountability we agreed together to learn more about this modern slavery and to provide space for our member church delegates to pray, learn and commit together to take action. The location was Kingston, Jamaica. The dates were March 13-15 and the theme “Human Trafficking: Facing the reality, embracing the challenges.”

At the Assembly, we charged the newly commissioned “agitators” to go back to their congregations, workplaces, communities — wherever constituted their sphere of influence — to disrupt complacency and agitate action. We have received reports of presentations and discussions in schools with youth fellowship groups, community group and the Regional office has provided support of resources including flyers, posters, banners and speakers. It also is our intention to broaden the scope of interaction through the mass media.

Developing Mission Strategies Through Regional Assemblies

The theme of our Pacific Assembly was born out of a desire to look at our traditions and contexts in the light of CWM’s mandate to build communities and congregations, workplaces, communities — wherever constituted their sphere of influence — to disrupt complacency and agitate action.
Human Trafficking

Although slavery, the commodification and ownership of some humans by others has been banned globally over a hundred years ago, in practice it continues, under new names and new disguises. Founded in traditional systems of oppression, perpetuated through contemporary forms of commodification and enhanced through the mechanisms of modernity, human trafficking denies the freedom that God gives us and calls us into.

We believe that Trafficking in persons deprives victims of their most basic freedom: to determine their own future. Any work towards fulfilling the promise of freedom should be not only the pursuit of justice, but also a restoring of what was taken away. The aim needs to be to not only put an end to this crime, but also to ensure that survivors can move beyond their exploitation and live the lives they choose for themselves.

Our Intervention

Challenging member churches to bring God’s hope

During the year under review, CWM heightened its efforts in challenging and equipping member churches to respond decisively to the human exploitation and human rights’ abuses brought about by forced migrations. Member churches were challenged to bring God’s hope and justice in the midst of turmoil in the world today. These affirmative actions attest to CWM’s vision to bring the fullness of life through Christ for all creation; in particular, to the poor, exploited and vulnerable.

Keeping hope alive with documentary on human trafficking

CWM partnered with member churches to create greater public awareness of the plight of those trafficked into sexual slavery and forced labour. The CWM Caribbean region began the process of producing a documentary entitled “Trafficked in the Caribbean” in 2014. The completed documentary will be broadcast in Jamaica, Guyana, Cayman and other Caribbean islands from May 2015. A DVD of the documentary is also being planned for distribution as a resource to member churches in the region. Even in the midst of extreme exploitation and suffering, CWM offered a glimmer of hope by becoming the voice of those trafficked into sexual slavery and forced labour. By producing a documentary on human trafficking in the Caribbean, CWM hopes to bring the world’s attention on the plight of those trafficked.

Raising public awareness on human trafficking

Measures undertaken by the CWM Caribbean region and the United Church in Jamaica and the Cayman Islands (UCJC) evolved mainly around educating the public, schools and congregations about human trafficking. In so doing, CWM was empowering member churches to bring hope in seemingly hopeless situations. By talking about their plight in public spaces, CWM member churches ensured that those trapped in the tragedy of human trafficking would not be forgotten. It keeps the hope of rescuing them one day from human traffickers alive. One noticeable outcome of CWM Caribbean’s efforts is the renewed interest to discuss the problem of human trafficking at school devotions, church camps and at community and congregational activities.

CWM hopes to bring the world’s attention on the plight of those trafficked.

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By producing a documentary on human trafficking (in the Caribbean), CWM hopes to bring the world’s attention on the plight of those trafficked.
CWM is grateful to God for the gift of all our member churches and individuals who participate in this very vital ministry of sharing people and changing lives.

One of the main ways in which CWM continues to share the gospel of Jesus Christ is through the Partners in Mission programme, where needs are discovered and responses made, involving conversations at various levels and facilitated by CWM. Through this programme resources of people are shared across the member churches of CWM and the wider ecumenical community.

This dynamic interchange of personnel represents the human face of CWM in a variety of contexts across the world. We are indeed inspired by those who have responded to the call to serve as partners in mission outside of their home context; and we celebrate with them, and their families, the starting contribution they are making to the mission field in the context where they are placed. The stories told by these partners and the sense of satisfaction they convey, are inspirational and insightful. CWM is grateful to the churches of CWM and the wider ecumenical community.

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Bible Study Fellowship and Parents and toddlers. During the Sunday Service the average attendance was about 15. It was a big challenge for me and my family as everything was new to us. It took some years to actually settle ourselves. I knew that in order to minister to the community effectively I have to get to know and identify the need of the people. Apart from the caring out my responsibilities in the church, I volunteered myself with a voluntary group called ‘Home Start’, providing help to young families by visiting the family once or twice a week and helping them. This enabled me to understand the family life of the people. I also got in touch with the Community development organisation ‘Communities First’, which enabled me to visit some of the projects which they have already started like the ‘Rock School’ and meet with the youths that go there. We also tried some new project with the Communities First in our Church after identifying the needs of the people in our Community. But sadly the project didn’t last long because of the lack of support from the community and funding.

So we looked for new initiatives and started the ‘Coffee Morning, Holiday Club’ for children and After School Club and regular prayer meeting in the Church. We also have been able to take regular services in two Nursing Homes and also actively involved in ‘Churches Together’ in Ebbw Vale. We also now have regular ‘Work Fellowship’ on Saturdays. We are grateful to God for His guidance and His blessings, as we can now see the Church growing spiritually and in number. It is a joy to see new people joining us in the different activities and services of the Church, and to see the members so committed to serve God and His loved ones.

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Empowering Youth And Children

CWM hopes to build a new generation of young church leaders with a strong foundation in theology and missional responsibility.

We encourage inclusion of children and young people at all levels of the church.

CWM envisons a society which is inclusive, life-affirming communities and places where children and young people participate in leadership; contribute their gifts and insights; explore and discover faith and spirituality; experience acceptance and full inclusion.

We encourage inclusion of children and young people at all levels of the church. Children and young people should be included in the life and witness of our communities, not as receptors but participants in God’s mission. A missional congregation will provide a safe space for children and young people to explore their own faith and spirituality and express it in ways that are age appropriate. Young people should be encouraged to participate in leadership roles thus giving them an opportunity to shape the life and witness of an inclusive community.

Developing youth leadership, moulding future church leaders, and reaching out to youths at high risk of suicide – these were some of the challenges which CWM identified as important in the year under review. By facilitating youth leadership and youth mission programmes with member churches in various regions, CWM hopes to build a new generation of young church leaders with a strong foundation in theology and missional responsibility.

Our Intervention

Equipping Youth through Training in Mission

Training in Mission Programme (TIM) aims to facilitate future leadership development of participants by sending to different regions to learn about mission in theory and in practice, through classroom lectures, exposure visits, projects and hands-on work in various contexts. This also aims to enhance the skills and experience of young leaders and encourage them to serve the church and God’s mission.

In the year under review, the TIM group travelled to three (3) countries in Taiwan, Kiribati and New Zealand from 6 March to 12 December to learn and to experience mission in different contexts. From March to July, the team spent their time in Taiwan attending sessions and classes on various issues including mission. The participants spent time in various communities affected by Climate Change in Kiribati. From September to December, they spent in New Zealand learning about Indigenous peoples by living with the Ma’ori and during the church mission in this context. The TIM Programme focuses on majority of the emerging themes particularly on economic justice, disability and inclusiveness and climate change.

During the year under review, eight young people were sent to the Mission House to live as a Christian community. They carried out missionary work in voluntary projects throughout Amsterdam and engaged in theological reflections on their mission exposure experience. CWM Europe supported one youth participant in the Mission House.

CWM Europe also supported the internship programme of the Congregational Federation (CWF) Youth and Children’s Office and the Aturnham United Reformed Church (URC). The Congregational Federation is a voluntary association of some 300 independent churches throughout England, Wales and Scotland. The intern did mission outreach with youth and children’s groups in both CWM member churches.

With the support of CWM, the Genesa Presbyterian Malaysia (GPM) set up a Presbyterian Training Institute (PTI) to provide discipleship training for young people. The residential programme will train young Christian adults on knowledge of the bible, basic reformed theology and the Presbyterian tradition. The training will equip young people with both ministry and life skills to carry out missionary work for Christ.

Reaching out to youths at risk of suicides

The rise of youth suicides has been a key concern for member churches in CWM East Asia (Hong Kong and Taiwan) and CWM Pacific (Samoa and New Zealand) since 2010. The two regions collaborated with the CWM Mission Enabling team to develop a new peer education programme that focused on preventing youth suicides.

The programme which was implemented under Partnerships in Transforming Mission (PTM) aimed to train a team of youth peer counsellors with the right predispositions of faith and hope as well as leadership and public speaking skills to reach out to youths who were at high risk of suicide. The Hong Kong Council of the Church of Christ in China (HKCCC) made the most progress in training youth peer counsellors. Five secondary schools in Hong Kong participated in the peer education programme and the youths at risk in these schools were also counselled. The programme empowered member churches in the East Asia region to be beacons of hope for these urban youths, training young Christian counsellors to be friends and mentors to peers in need of help.

CWM’s success in moulding a new generation of mission-minded young church leaders among member churches and its life-affirmative actions towards educating youths at risk of suicide – shown that even in the face of conflict and turmoil in the world today, the message of Christian hope and fullness of life through Christ will eventually triumph because God is a God of hope who is and has always been actively involved in the affairs of the world.
Overall

Financial year 2014 posted modest positive results across the board. Total funds increased by slightly over £2.4 million due to positive investment returns and increased voluntary income. Total incoming resources for FY 2014 from generated funds stood at £5.5 million (2013 £5.2 million) of which £5.1 million was investment income (95%). Fair value gains on investments was £2 million compared with £10.3 million in 2013.

Total expenditure for the financial year 2014 was £7.1 million (2013: £7.9 million) a decrease of 9%. Grants stood at £1.8 million, and functional costs stood at £3.2 while governance costs were £0.7 million (2013: £0.7 million). The drop in charitable expenditure was due to the late launch of the next phase of the Mission Support Programme (MSP 4) which was launched in June 2014 with an allocation of £5 million for the period 2014-2019.

Investment Portfolio Performance

The investment portfolio returned +4.4% in 2014. When inflation of 1.6% (UK Retail Price Index) was deducted the performance represented a real return of only +2.8%, well short of the +5% a year long term average required by the spending rule. It was also below the real returns of +10.5% in 2013 and +6.4% in 2012.

In 2014 the markets that produced the strongest returns were real estate, US equities and global bonds, including UK gilts. These asset classes account for only 35% of the Council’s target allocation and during 2014 the Investment Committee maintained an under-weight position in bonds and US equities because valuations appeared very high even at the beginning of the year. In contrast, most developed equity markets produced much lower returns with UK equities (20% of CWM’s target allocation) achieving only +1.2%. This spread of market returns largely explains the modest return of the portfolio in 2014 but it is also disappointing that our investment managers, taken together, failed to add value to the market returns.

Of greater concern to the Investment Committee was that since 2004 our investment managers have also fallen short of achieving market returns. The return over this period of almost 11 years to 31 December 2014 is +6.7% per annum. Inflation (UK Retail Price Index) has averaged 3.1% per annum, so the real return has been +3.6% per annum. If market index returns are weighted by the actual amounts CWM held in each asset class over the same time period the return indicated is +8.1% per annum. After deducting inflation this may be considered as a real return of +5.0% per annum.

The conclusions of this analysis are (a) that the target asset allocation approach described above has proved capable of delivering the returns required by the spending rule, and (b) that the investment managers selected by the Committee have been responsible for the erosion of the real value of the portfolio after 5% per annum spending.

Looking forward it was the view of the Investment Committee that the later part of 2015 is the appropriate time to undertake a major re-structuring of the portfolio which will incur switching costs.
### Investment and Voluntary Income 2014

**Investment Income**

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<th>2013</th>
</tr>
</thead>
<tbody>
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<td>£</td>
<td>£</td>
</tr>
<tr>
<td>Rental Income</td>
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<td>Income from unlisted investments</td>
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<td>Interest from current assets investments</td>
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**Voluntary Income**

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<td>£</td>
<td>£</td>
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<tr>
<td>Donations</td>
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<td>Others</td>
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<tr>
<td>Less: cost of generating voluntary income</td>
<td>345,214</td>
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### Balance Sheet as at 31 December 2014

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<th>2014</th>
<th>2013</th>
<th>2014</th>
<th>2013</th>
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<tr>
<td></td>
<td>£</td>
<td>£</td>
<td>£</td>
<td>£</td>
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<td>Property, plant and equipment</td>
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<td>3,414,474</td>
<td>1,360,763</td>
<td>84,002</td>
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<td>2,457,187</td>
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<tr>
<td>Investments</td>
<td>135,803,248</td>
<td>137,309,245</td>
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<tr>
<td>Staff loan receivables</td>
<td>40,637</td>
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<tr>
<td>Total non-current assets</td>
<td>140,396,935</td>
<td>143,372,906</td>
<td>1,360,763</td>
<td>84,002</td>
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<tr>
<td>Other receivables, deposits and prepayments</td>
<td>563,953</td>
<td>702,458</td>
<td>365,784</td>
<td>92,482</td>
</tr>
<tr>
<td>Investments</td>
<td>7,110,141</td>
<td>6,532,529</td>
<td></td>
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<tr>
<td>Cash at bank and in hand</td>
<td>490,220</td>
<td>650,037</td>
<td>171,509</td>
<td>86,358</td>
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<tr>
<td>Other payables</td>
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<td>7,885,024</td>
<td>537,293</td>
<td>178,840</td>
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<tr>
<td>Non current assets classified as held for sale</td>
<td>2,510,169</td>
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<td>10,674,483</td>
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<tr>
<td>Other payables</td>
<td>151,071,418</td>
<td>151,257,930</td>
<td>1,898,046</td>
<td>262,842</td>
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<tr>
<td>Amount due to Subsidiary (Less that 1 GBP)</td>
<td>(3,241,971)</td>
<td>(5,555,790)</td>
<td>(591,834)</td>
<td>(262,842)</td>
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<tr>
<td>Defined benefit pension liability</td>
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<tr>
<td>Total assets less current liabilities</td>
<td>(4,012,971)</td>
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<td>(262,842)</td>
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<tr>
<td>Total unrestricted funds</td>
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<td>145,702,140</td>
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<tr>
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Gift of Grace – Retail

Price Index (RPI)

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<tr>
<th>Year</th>
<th>RPI value on Gift of Grace of £87 mil received in 1994</th>
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<td>1998</td>
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</table>

Investment Income: 95% (Rental Income 4%, Dividends from listed investments 4%, Income from unlisted investments 1%, Interest from current assets investments 1%, Other Income 9%)

Voluntary Income: 52% (Donations 9%, Legacies 39%, Other 4%)

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<td>92.1</td>
<td>95.0</td>
<td>98.3</td>
<td>99.8</td>
<td>102.7</td>
<td>104.6</td>
<td>106.3</td>
<td>110.2</td>
<td>114.6</td>
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<td>128.5</td>
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<td>137.9</td>
<td>144.5</td>
<td>148.9</td>
<td>152.9</td>
<td>155.4</td>
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<td>Dividends from listed investments</td>
<td>9%</td>
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<td>9%</td>
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<tr>
<td>Income from unlisted investments</td>
<td>4%</td>
<td>4%</td>
<td>4%</td>
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<td>4%</td>
<td>4%</td>
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</tr>
<tr>
<td>Interest from current assets investments</td>
<td>1%</td>
<td>1%</td>
<td>1%</td>
<td>1%</td>
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<td>1%</td>
<td>1%</td>
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<tr>
<td>Other Income</td>
<td>9%</td>
<td>9%</td>
<td>9%</td>
<td>9%</td>
<td>9%</td>
<td>9%</td>
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<td>9%</td>
</tr>
</tbody>
</table>
GIFT OF GRACE Retail Price Index (RPI) value vs Market Value of Investments (1994 to 2014)

- RPI value on Gift of Grace of £87 mil received in 1994
- Market value of investments at point in time

Name of the Directors

<table>
<thead>
<tr>
<th>Region</th>
<th>Directors</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>African Region</strong></td>
<td></td>
</tr>
<tr>
<td>Church of Jesus Christ in Madagascar</td>
<td>Rev Lala Haji Rasendrahasina</td>
</tr>
<tr>
<td>Churches of Christ in Malawi</td>
<td>Mr. Joseph Miler</td>
</tr>
<tr>
<td>United Church of Zambia</td>
<td>Rev Peggy Mulambya-Kabande</td>
</tr>
<tr>
<td>United Presbyterian Church in Southern Africa</td>
<td>Rev Jennifer Shamu</td>
</tr>
<tr>
<td>United Presbyterian Church in Southern Africa</td>
<td>Rev Alastair Reid (appointed 23 June 2014)</td>
</tr>
<tr>
<td><strong>Caribbean Region</strong></td>
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</tr>
<tr>
<td>Guyana Congregational Union</td>
<td>Ms. Denise Avione Williams</td>
</tr>
<tr>
<td>United Church in Jamaica and the Cayman Islands</td>
<td>Rev Norbert Donovan Stephens</td>
</tr>
<tr>
<td><strong>East Asian Region</strong></td>
<td></td>
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<tr>
<td>Gereja Presbyterian Malaysia</td>
<td>Rev Sim Joo Yee</td>
</tr>
<tr>
<td>Presbyterian Church in Taiwan</td>
<td>Rev Dr. Chuang Hsiau-Shen</td>
</tr>
<tr>
<td>Presbyterian Church in Singapore</td>
<td>Elder Mr. Wong Pock Yean</td>
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<tr>
<td>Hong Kong Council of the Church of Christ in China</td>
<td>Rev Dr. Betty Ng</td>
</tr>
<tr>
<td>Presbyterian Church of Korea</td>
<td>Rev Byung Soon, Chong</td>
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<td>Presbyterian Church of Myanmar</td>
<td>Rev Rong Lian Thang</td>
</tr>
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<td><strong>Pacific Region</strong></td>
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</tr>
<tr>
<td>Congregational Christian Church in Samoa</td>
<td>Rev Dr. Iutisone Salevao</td>
</tr>
<tr>
<td>Congregational Christian Church in America Samoa</td>
<td>Rev Samuel Tiki Tilaia</td>
</tr>
<tr>
<td>Ekalesia Kelisiana Tuvalu</td>
<td>Mrs. Lidia Ephraim</td>
</tr>
<tr>
<td>Nauru Congregational Church</td>
<td>Rt Rev Pamela Jean Tankersley</td>
</tr>
<tr>
<td>Presbyterian Church of Aotearoa New Zealand</td>
<td>Rev Jane Rowell</td>
</tr>
<tr>
<td>United Church in Papua New Guinea</td>
<td>Bishop Bernard Sai</td>
</tr>
<tr>
<td>Congregational Union of New Zealand</td>
<td>Ms. Karyn Moano Lasai Faitaua</td>
</tr>
<tr>
<td>Kiribati Protestant Church</td>
<td>Rev Marewaia Ritei</td>
</tr>
<tr>
<td>United Church in Solomon Islands</td>
<td>Mr. Collin Qalokia</td>
</tr>
<tr>
<td><strong>South Asian Region</strong></td>
<td></td>
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<tr>
<td>Church of Bangladesh</td>
<td>Bishop Paul Shihir Sarkar</td>
</tr>
<tr>
<td>Church of South India</td>
<td>Rev Dr Daniel Ratnakoro Sedeananda (appointed 23 June 2014)</td>
</tr>
<tr>
<td>Church of North India</td>
<td>Mr. Alwan Masih</td>
</tr>
<tr>
<td>Presbyterian Church of India</td>
<td>Rev Majaw Subha Singh</td>
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<tr>
<td><strong>European Region</strong></td>
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<tr>
<td>Congregational Federation</td>
<td>Rev Sandra Joy Turner</td>
</tr>
<tr>
<td>Presbyterian Church of Wales</td>
<td>Mr. Einor Mar Rhys</td>
</tr>
<tr>
<td>Protestant Church in the Netherlands</td>
<td>Mr. Douwe Harry De Roest</td>
</tr>
<tr>
<td>Union of Welsh Independents</td>
<td>Rev Thomas Jeffrey Williams</td>
</tr>
<tr>
<td>United Reformed Church</td>
<td>Rev Jane Rowell</td>
</tr>
</tbody>
</table>
Where we are

Africa Region
- Church of Jesus Christ Madagascar
- Churches of Christ in Malawi
- United Church of Zambia
- United Congregational Churches of Southern Africa
  - Namibia
  - Botswana
  - Zimbabwe
  - Mozambique
  - South Africa

Caribbean Region
- Guyana Congregational Union
- United Church in Jamaica and the Cayman Islands

East Asia Region
- Gereja Presbyterian Malaysia
- Hong Kong Council of the Church of Christ in China
- Presbyterian Church in Singapore
- Presbyterian Church in Taiwan
- Presbyterian Church in Korea
- Presbyterian Church in Myanmar

Europe Region
- Congregational Federation
- Presbyterian Church in Wales
- Protestant Church in Netherlands
- Union of Welsh Independents
- United Reformed Church

Pacific Region
- Congregational Christian Church in American Samoa
- Congregational Christian Church in Samoa
- Congregational Union of New Zealand
- Ekailea Kelisiano Tuvalu
- Kiribati Protestant Church
- Nauru Congregational Church
- Presbyterian Church of Aotearoa New Zealand
- United Church in Papua New Guinea
- United Church in Solomon Islands

South Asia Region
- Church of Bangladesh
- Church of North India
- Church of South India
- Presbyterian Church of India
Legal /administrative details

CWM LTD
Company Number
201206146Z
Registered Charity Number
Approved as a Charity (Certificate of Registration) on 11 June 2013
Principal and Registered Office
No. 3 Anson Road, #07-01, Springleaf Tower, Singapore 079909
Office address
400 Orchard Road, #23-05, Orchard Towers, Singapore 237785
Governing instrument
CWM (Singapore) Ltd was registered as a public company limited by guarantee under the provisions of the Singapore Companies Act, on 12 March, 2012. (Company Registration no: 201206146Z)
Its governing document is the Memorandum and Articles of Association as amended by a special resolution dated 9 April 2012.
The company changed its name to CWM Ltd on 30 November 2012.
The Memorandum and Articles of Association were amended on 15 May 2013 incorporating the provisions suggested by the Commissioner of Charities.
Auditors
Crowe Clark Whitehill LLP, 8 Shenton Way, #05-01 AXA Tower, Singapore 068811
Bankers
Hongkong & Shanghai Banking Corporation, Singapore
Solicitors
M/s Goodwins Law Corporation, No. 3 Anson Road, Springleaf Tower, Singapore 079909
Company Secretary
Ms Pauline Ang Hooi Yeong
Subsidiary Company
Name
Council for World Mission (UK)
Registered Charity Number
1097842
Company Number
4758640
Principal and Registered Office
Ipaolo House, 32-34 Great Peter Street, London SW1P 2DB
Auditors
Crowe Clark Whitehill LLP, 10 Salisbury Square, London EC4Y 8EH
Bankers
Royal Bank of Scotland, Victoria, London SW1E 6RA
HSBC, The Peak, 333 Vauxhall Bridge Road, Victoria London SW1V 1EJ
Investment Advisers
Sarasin & Partners LLP
 Schroder Investment Management Limited
 F&F Management Co. Ltd (subsidiary of Blackrock Financial Management Inc.)
 Cordia Savills (Charities Property Fund)
 Lofthouse Investment Management
 Payden & Rygel Global Ltd
 Royal London Capital
 Nathies Global Associates
 JM Finn & Co (Japan ETFs)
 Neuburger Berman Management LLC
 Jubilee Absolute Return Fund PCC Ltd
 Franklin Templeton Investment Management Ltd
 BlueCrest AIM Ltd
 Solicitors
 Bates Wells & Braithwaite LLP, 10 Queen Street Place, London EC4R 1BE
 The Executive
 Moderator
 Rev. Samuel Tiki Ralawa
 Treasurer
 Rev. Dr. Chuang Hsiau-Shen
 Deputy Moderator East Asia
 Rev. Sin Joo Yee
 Deputy Moderator Pacific
 Rev. Dr. Samuel Tiki Ralawa
 Deputy Moderator South Asia
 Rt Rev. (Bishop) Paul Shishe Sarker
 Deputy Moderator Caribbean
 Rev. Robert Donovan Stephens
 Deputy Moderator Europe
 Rev. Sandra Joy Turner
 Deputy Moderator Africa
 Rev. Johnson Shamu
 Members
 Mr. Alvin Ndashe
 Rev. Peggy Mullambya-Kabonde
 Ms. Denise Axline Williams Mr. Douwe
 Harry De Roest
 The Secretariat
 The day to day running of the charity is in the hands of the Secretary, headed by the General Secretary (who is the Chief Executive Officer) and the Management team. They, along with the programme and administrative staff, are responsible for implementing the policy decisions of the Trustees.
 General Secretary
 Rev. Dr. Collin Cowan
 Deputy General Secretary
 Rev Kyung-Ki Kwon
 Programme Secretary, Mission Enabling
 Rev Philip Woods
 Programme Secretary, Justice and Witness
 Rev Randolph Turner
 Programme Secretary, Empowerment & Training
 Mr. Sudipta Singh
 Programme Secretary, Reflection and Research
 Rev Dr Tan Yak-Howe
 Finance Secretary
 Dr. William Lim
 Regional Secretary, Europe
 Rev. Wayn Hawkins
 Regional Secretary, Pacific
 Rev. F colleagues (Asia)
 Regional Secretary, Caribbean
 Rev. Karen Francis
 Regional Secretary, South Asia
 Dr. Chhiring Hanchan

CWM Annual Review 2014